



2015 – 2016

General Fund Revenue & Housing Revenue
Account Budget Book

2015 – 2016

Capital Programme



Foreword

Welcome to the 2015/16 edition of the Northampton Borough Council's (NBC) Budget Book, which sets out the planned use of resources to achieve the policy objectives, bringing together core budget data and highlighting the key issues facing the authority in the 2015/16 Financial year.

As in previous years, the 2015/16 budget has been closely linked to the development of the Council's priorities and the continued commitment to improvement,

The Council's priorities for 2015 are:

1. Northampton Alive
2. Invest in safer, cleaner neighbourhoods
3. Celebrating our heritage and culture
4. Making every £ go further
5. Better homes for the future
6. Creating empowered communities
7. Promoting health and wellbeing
8. Responding to your needs

Further information on our commitment to improvement can be found in the Corporate Plan.

Some of the financial information we deliver can be complex so we are continuously revising the way we present it to help ensure that everyone can understand it. With this in mind, we would like your suggestions and/or comments on the book. Feedback details can be found on the last page of this document.

This publication, together with the Corporate Plan, can be found on the Northampton Borough Council's website: www.northampton.gov.uk.

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2015/2016

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Introduction

This introductory section sets out the Council's vision for the future, and its framework of objectives and priorities that give focus to its activities.

Movement of the Council's General Fund budget between 2014/15 and 2015/16:

	Budget Movement £m
Service continuation Budget	32.34
Total Savings	-2.52
Total Growth	0.47
Budget Requirement 2015/16	<u>30.29</u>

The Councils Corporate Plan sets out the vision for the Council and provides an overview of how the Council plans to deliver its priorities.

<http://asmemberserv:9070/documents/s46122/Corporate%20Plan%202015%20Refresh%20inc.%20Leaders%20comments.pdf>

Northampton's population has reached 216,700 making it one of the largest towns and the largest district in the country. By 2020 the population of Northampton is projected to increase to 233,200 and by 2033, 252,300.

The Corporate Plan focuses on two themes:

'Your Town', recognising the importance that investment and growth in local business and jobs will have on the long term prospects for the town and those people that choose to live and work here.

'You', acknowledging the significant challenges that the current economic climate and future welfare and housing reforms will have on the lives of people impacted by the changes and the importance of the role that the Council will have in supporting people through the change.

The Council has eight priorities which set out the structure for the Council to deliver their vision.

Our priorities

The Corporate Plan is structured according to the Council's eight priorities.

Your Town

- o Northampton Alive
- o Invest in safer, cleaner neighbourhoods
- o Celebrating our heritage and culture
- o Making every £ go further

You

- o Better homes for the future
- o Creating empowered communities
- o Promoting health and well-being
- o Responding to your needs

The 2015/16 Council Tax and Budget

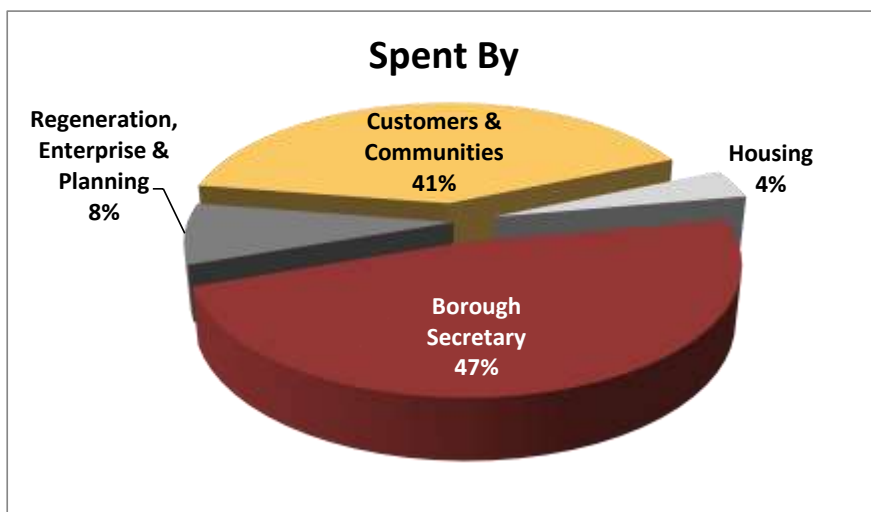
At its meeting on the 23 February 2015, the Council agreed its budget for 2015/16 with a zero average Council Tax increase for Northampton Borough Council's services.

The pages that follow detail the summary budget for the Council, followed by the budgets for each of the Directorates.

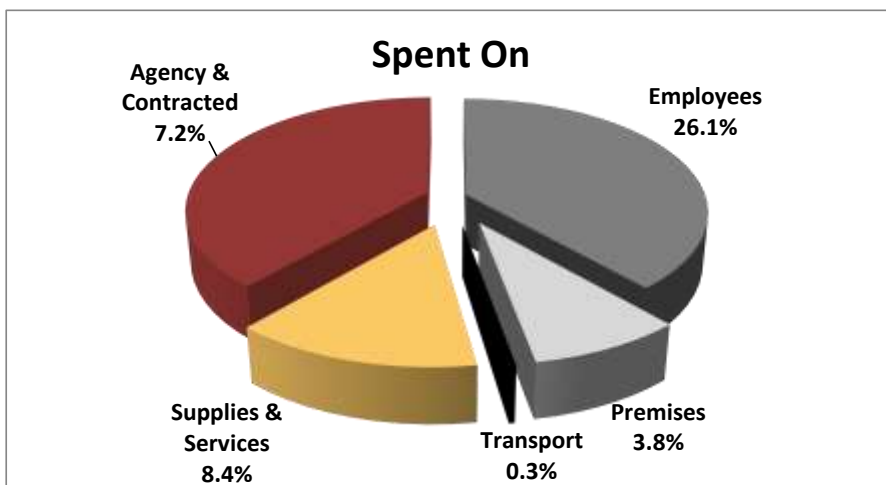
Analysis of Gross Income and Expenditure

The Council's gross revenue expenditure for the General Fund for 2015/16 is £30.3m. The diagrams below summarise how this expenditure is distributed between directorates, what it is spent on and how it is financed.

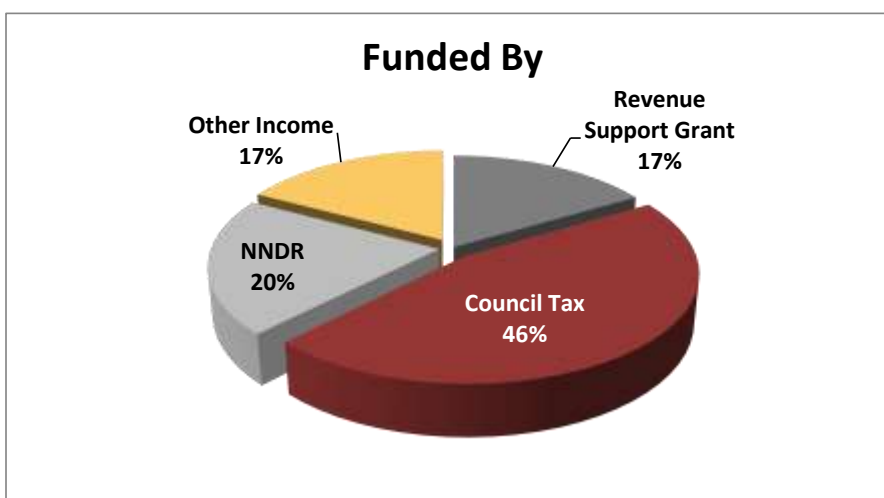
Spent By	£m
Borough Secretary	14.4
Regeneration, Enterprise & Planning	2.4
Customers & Communities	12.4
Housing	1.1
	<u>30.3</u>



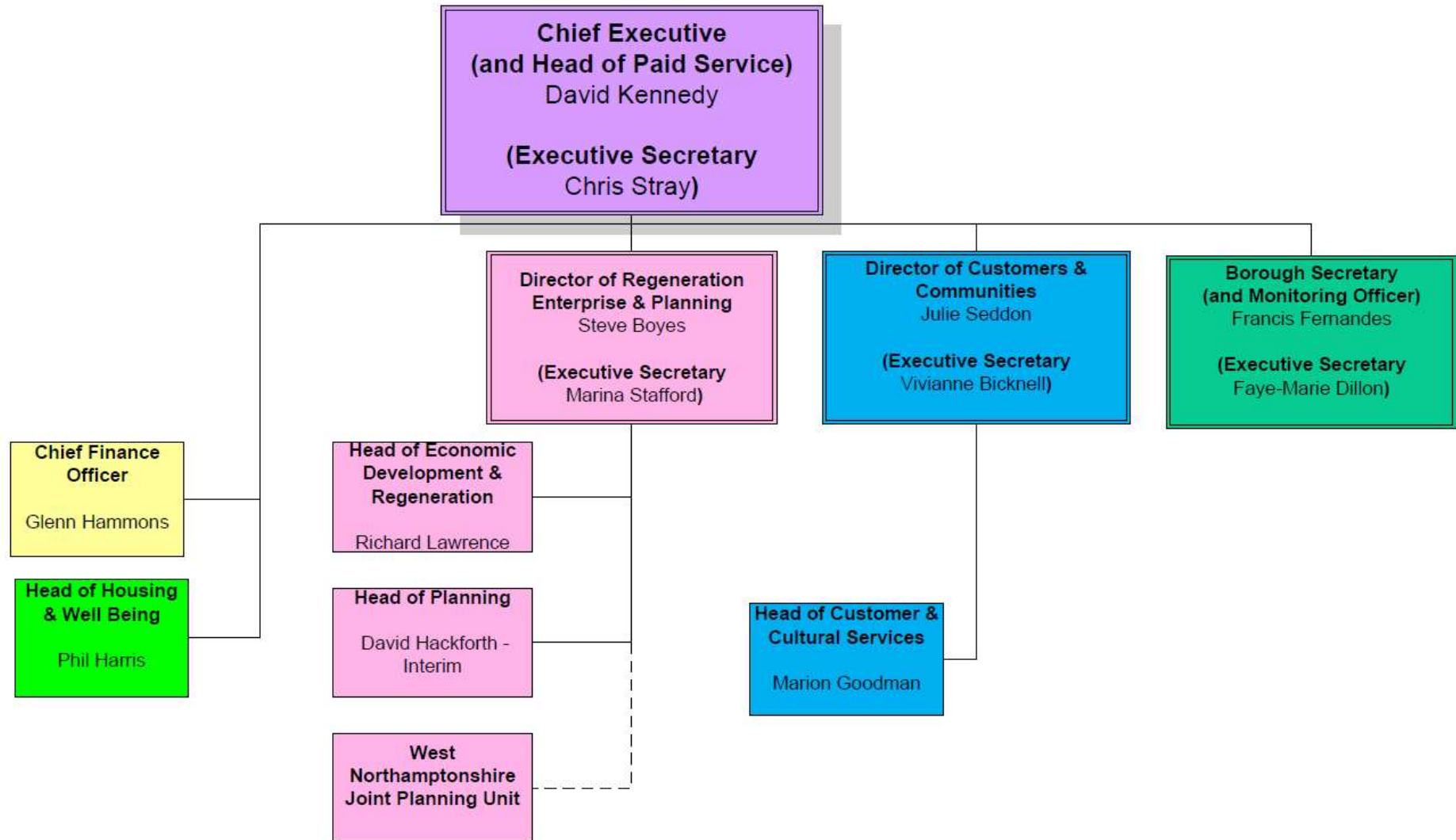
Spent On	£m
Employees	16.5
Premises	3.7
Transport	0.1
Supplies & Services	6.0
Agency & Contracted	16.6
Total	<u>43.0</u>
Plus:	
Transfer Payments	74.7
Income	<u>-87.4</u>
	<u>30.3</u>



Funded By	£m
Revenue Support Grant	5.0
Council Tax	13.9
NNDR	6.2
Other Income	5.2
	<u>30.3</u>



Organisational Structure



Council Tax Bands

The annual charge (for the period 1st April 2015 to 31st March 2016) for each band is shown below and assumes that two adults are resident in the property. Where the property is subject to an additional parish charge, this is included.

	Council Tax Base	Special Expenses	Special Expenses Charge	Basic Amount of Council Tax excluding Special Expenses	Basic Amount of Council Tax including Special Expenses
	£	£	£	£	£
Area:					
Billing	2,507	167,841	66.96	195.56	262.52
Collingtree	507	12,140	23.95	195.56	219.51
Duston	5,358	431,469	80.53	195.56	276.09
Great Houghton	284	20,770	73.03	195.56	268.59
Hardingstone	761	23,401	30.74	195.56	226.30
Upton	2,181	27,000	12.38	195.56	207.94
Wootton & East Hunsbury	6,258	367,284	58.69	195.56	254.25
Hunsbury Meadows	489	14,220	29.07	195.56	224.63
West Hunsbury	1,602	44,755	27.93	195.56	223.49
Unparished Area	41,979	677,932	16.15	195.56	211.71

Aggregate Council Tax for each Council Tax Band								
Valuation Bands	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Area:								
Billing	1,021.66	1,191.94	1,362.22	1,532.50	1,873.06	2,213.62	2,554.16	3,065.00
Collingtree	992.99	1,158.49	1,323.99	1,489.49	1,820.49	2,151.49	2,482.48	2,978.98
Duston	1,030.71	1,202.50	1,374.28	1,546.07	1,889.64	2,233.22	2,576.78	3,092.14
Great Houghton	1,025.71	1,196.66	1,367.62	1,538.57	1,880.48	2,222.38	2,564.28	3,077.14
Hardingstone	997.52	1,163.77	1,330.03	1,496.28	1,828.79	2,161.30	2,493.80	2,992.56
Upton	985.28	1,149.49	1,313.71	1,477.92	1,806.35	2,134.78	2,463.20	2,955.84
Wootton & East Hunsbury	1,016.15	1,185.51	1,354.87	1,524.23	1,862.95	2,201.67	2,540.38	3,048.46
Hunsbury Meadows	996.40	1,162.47	1,328.54	1,494.61	1,826.75	2,158.89	2,491.01	2,989.22
West Hunsbury	995.64	1,161.59	1,327.53	1,493.47	1,825.35	2,157.24	2,489.11	2,986.94
Unparished Area	987.79	1,152.42	1,317.06	1,481.69	1,810.96	2,140.22	2,469.48	2,963.38

General Fund Revenue Account

2015/16 Original Budgets

2016/17 and 2017/18 Forecasted Budgets

General Fund Revenue Account – by Directorate

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
<u>Objective Analysis</u>	£	£	£
Borough Secretary	14,379,149	14,979,315	15,449,280
Regeneration, Enterprise & Planning	2,365,866	2,523,990	2,693,919
Customers & Communities	12,407,706	12,658,962	12,945,386
Housing General Fund	1,135,145	1,227,494	1,308,750
TOTAL	30,287,866	31,389,761	32,397,334

General Fund Revenue Account – Summary by area of Expenditure

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
<u>Subjective Analysis</u>	£	£	£
Employees	16,549,702	17,155,398	17,904,936
Premises	3,735,159	3,833,107	3,933,459
Transport	141,837	142,187	142,505
Supplies & Services	5,952,200	6,117,783	6,189,195
Agency & Contracted	16,603,730	16,682,193	16,831,434
Transfer Payments	74,711,943	74,711,943	74,711,943
Gross Total Expenditure	117,694,570	118,642,612	119,713,472
Income	-87,406,704	-87,252,851	-87,316,138
Gross Total Income	-87,406,704	-87,252,851	-87,316,138
Net Total Cost	30,287,866	31,389,761	32,397,334

2015/2016

General Fund Revenue Account – area of Expenditure by Directorate

	2015/16	2015/16	2015/16	2015/16	2015/16
	Borough Secretary	Regeneration, Enterprise & Planning	Customers & Communities	Housing General Fund	TOTAL
<u>Subjective Analysis</u>	£	£	£	£	£
Employees	7,005,938	2,805,661	4,974,200	1,763,903	16,549,702
Premises	19,961	943,419	2,615,638	156,141	3,735,159
Transport	7,087	22,775	85,002	26,973	141,837
Supplies & Services	1,337,842	1,514,666	3,080,012	19,680	5,952,200
Agency & Contracted	9,406,744	0	7,147,986	0	16,554,730
Transfer Payments	74,711,943	49,000	0	0	74,760,943
Gross Total Expenditure	92,489,515	5,335,520	17,902,838	1,966,697	117,694,570
Income	-78,110,366	-2,969,654	-5,495,132	-831,552	-87,406,704
Gross Total Income	-78,110,366	-2,969,654	-5,495,132	-831,552	-87,406,704
Net Total Cost	14,379,149	2,365,866	12,407,706	1,135,145	30,287,866

Borough Secretary and Monitoring Officer – Service Description

Director: Chief Executive David Kennedy

Contact: 01604 837726

Head of Service: Francis Fernandes

Contact: 01604 837334

The Directorate of Borough Secretary is made up of one division – The Borough Secretary. This division covers a number of key service areas, including:

Information Governance: Is responsible for the governance of information on behalf of the authority.

Democratic Services: Is responsible for supporting the Council's Managerial and Democratic decision making processes.

Elections: Responsible for organising and administering all local and parliamentary elections held within the Borough.

Monitoring Officer: The Local Government and Housing Act 1989, requires the Council to delegate one of its officers as the Monitoring Officer.

Communications and Media Relations: Responsible for all media relations on behalf of the authority.

Policy and Consultation: Responsible for effective public consultation and to ensure that the development of its policies and services takes proper account of views of individuals and communities.

Risk Management and Business Continuity: Responsible for ensuring that the authority adopts a corporate systematic and structured approach to the control of risk.

LGSS Contract Monitoring: Is responsible for the monitoring of the LGSS contract between NBC and Northamptonshire and Cambridgeshire County Councils. A number of back office operations that did not transfer to LGSS are retained within the Directorate of the Borough Secretary, such as Risk and Business Continuity.

Statutory Basis

Information Governance: The Council has statutory duties under the Freedom of Information Act 2000, Data Protection Act 1998 and the Environmental Information Regulations 2004 to provide this service.

Democratic Services: Compliance with various Local Government Acts. The service enables Officers, Councillors and members of the public to take part in democratic and civil life.

Elections: The Council has a statutory duty to ensure all electors are able to vote by post, proxy or in person at all elections they are entitled, delivering an accurate result.

Monitoring Officer: Francis Fernandes is the Council's Monitoring Officer. He has a broad responsibility to ensure the lawfulness and fairness of the Council's decision-making processes, the compliance with Codes and Protocols and the promotion of good governance and high ethical standards. His two main roles are:

- To monitor and review the operation of the Council's Constitution to ensure that the aims and principles of the Constitution are given full effect. To engage in consultation over matters of interpretation of the Constitution's Rules and Procedures and make a determination if necessary.
- To deal with matters relating to the conduct of Councillors and officers and act as the principal advisor to the authority's Standards Committee and report on matters he believes are, or are likely to be, illegal or amount to maladministration.

Risk Management and Business Continuity: The Council has statutory duties under the Accounts and Audit Regulations 2006 under the responsibility for financial management and the Civil Contingencies Act 2004 has specific responsibilities relating to business continuity.

Borough Secretary Directorate – Budget Details

1) Borough Secretary – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Objective Analysis			
Chief Executive	179,186	182,246	184,061
Civic & Mayoral Expenses	88,188	89,436	90,865
Overview & Scrutiny	42,786	43,288	43,255
Electoral Services	314,056	168,147	171,519
Councillor & Managerial Support	530,068	529,000	531,478
Democratic Services	277,478	289,183	290,530
LGSS Contract and Back Office Services not transferred	12,947,387	13,678,014	14,137,571
TOTAL	14,379,149	14,979,315	15,449,280

1) Borough Secretary – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Subjective Analysis			
Employees	7,005,938	7,087,385	7,487,682
Premises	19,961	20,608	21,277
Transport	7,087	7,161	7,239
Supplies & Services	1,337,842	1,482,411	1,471,799
Agency & Contracted	9,406,744	9,614,526	9,749,824
Transfer Payments	74,711,943	74,711,943	74,711,943
Gross Total Expenditure	92,489,515	92,924,034	93,449,764
Income	-78,110,366	-77,944,719	-78,000,484
Gross Total Income	-78,110,366	-77,944,719	-78,000,484
Net Total Cost	14,379,149	14,979,315	15,449,280

Regeneration, Enterprise and Planning – Service Description

Director: Steve Boyes

Contact: 01604 838531

Head of Service – Economic Development and Regeneration: Richard Lawrence Contact: 01604 837416

Head of Service – Planning: Interim

The directorate of Regeneration, Enterprise and Planning is made up of four divisions:

- 1) Director of Regeneration, Enterprise and Planning
- 2) Asset Management
- 3) Major Projects and Enterprise
- 4) Head of Planning

Service descriptions per division:

1) Director of Regeneration, Enterprise and Planning and 2) Asset Management

Planning, Regeneration and Asset Management operating and support costs are included in this area.

Statutory Basis

Planning and Building Control are statutory services (see below), but Regeneration is discretionary. Asset Management perform some services that are required to meet statutory requirements.

3) Major Projects and Enterprise

The team are responsible for a number of projects business support and initiatives, including the following:

- The Northamptonshire Waterside Enterprise Zone
- Inward Investment and Business Retention
- Funding requests of Government
- Leading an Economic Forum of local partners to provide a coordinated response to business and skills needs
- Delivering major projects throughout the Borough including St Peter's Waterside, Northampton Railway Station and the restoration of Delapre Abbey
- Maximising support through SEMLEP and the Northamptonshire Enterprise Partnership
- A scheme specifically targeting uptake of vacant Town Centre retail units
- Responsibility for providing local economic intelligence to inform programme design and funding requests

4) Head of Planning

This division covers a number of areas including:

Development Management

The Planning Committee exercised the statutory responsibilities of the Council to decide planning and other applications and takes necessary enforcement action where breaches of control take place. The Planning Enforcement service deals with approximately 1,000 cases annually. Although officers endeavour to resolve all cases without resorting to the formal action occasionally notices are served in order to ensure compliance when negotiation is fruitless.

Building Control

The Building Control system ensures that buildings, extensions, alteration and renovation work are properly designed and constructed with regard to health, safety, welfare and convenience of people using them and for conservation of fuel and power. Other functions include inspection and reporting on dangerous structures, monitoring demolition work, responding to licensing consultations, reporting on safety at sports grounds and processing street naming and numbering applications.

Planning Policy and Heritage

To ensure that development within Northampton is consistent with the objective of creating a sustainable community. The team produces locally specific parts of the Development Plan, including supporting local communities to enable them to produce neighbourhood plans. It also has responsibility for preserving and enhancing the built and natural heritage of the town through providing advice on listed buildings, conservation areas, other heritage assets and tree preservation orders. It also provides advice on urban design as well as overseeing the management of Local Nature Reserves.

Statutory Basis

Planning (Development Management and Planning Policy Heritage)

Decisions on planning applications and enforcement within the Borough, other than County matters, rest exclusively with NBC under the provisions of the Town and Country Planning Act 1990 (as amended). Planning enforcement is a discretionary function that is delivered in line with current policy. The Council produces and keeps up to date a Development Plan for Northampton. Under the Localism Act the Council also has a duty to co-operate with its neighbours in dealing with cross-boundary issues and provides support to neighbourhood forums and Parish Councils who wish to produce neighbourhood plans. The service protects and enhances listed buildings and other designated heritage assets as well as designates and keeps under review conservation areas. Statutory provisions also relate to the protection of trees. The Council has a statutory duty to ensure that the status of designated nature reserves is not undermined.

Building Control

The local authority has a statutory function to enforce the Building Regulations 2010 (as amended).

Regeneration, Enterprise and Planning – Budget Details

Regeneration, Enterprise and Planning Directorate – by Division

	2015/16 Original Budget £	2016/17 Forecast Budget £	2016/17 Forecast Budget £
<u>Objective Analysis</u>			
Director of Regeneration, Enterprise and Planning	243,346	252,883	258,535
Asset Management	-215,022	-215,601	-202,185
Major Projects and Enterprise	1,337,617	1,382,098	1,391,028
Head of Planning	999,925	1,104,610	1,246,541
TOTAL	2,365,866	2,523,990	2,693,919

Regeneration, Enterprise and Planning Directorate – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2016/17 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	2,805,661	2,947,691	3,034,799
Premises	943,419	946,627	955,564
Transport	22,775	22,775	22,775
Supplies & Services	1,514,666	1,536,945	1,617,851
Agency & Contracted	49,000	49,500	50,000
Transfer Payments	0	0	0
Gross Total Expenditure	5,335,520	5,503,538	5,680,989
Income	-2,969,654	-2,979,548	-2,987,070
Gross Total Income	-2,969,654	-2,979,548	-2,987,070
Net Total Cost	2,365,866	2,523,990	2,693,919

1) Director of Regeneration, Enterprise and Planning Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Director of Regeneration, Enterprise and Planning	243,346	252,883	258,535
TOTAL	243,346	252,883	258,535

1) Director of Regeneration, Enterprise and Planning Division – by Area of Expenditure

	2014/2015 Original Budget £	2015/2016 Forecast Budget £	2016/17 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	179,580	188,961	194,931
Premises	0	0	0
Transport	550	550	550
Supplies & Services	63,216	63,372	63,054
Agency & Contracted	0	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	243,346	252,883	258,535
Income	0	0	0
Gross Total Income	0	0	0
Net Total Cost	243,346	252,883	258,535

2) Asset Management Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Asset Management	1,281,498	1,297,600	1,307,861
Other Buildings & Land	-1,496,520	-1,513,201	-1,510,046
TOTAL	-215,022	-215,601	-202,185

2) Asset Management – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	434,051	448,641	457,628
Premises	929,952	933,001	941,770
Transport	5,245	5,245	5,245
Supplies & Services	122,722	123,457	123,937
Agency & Contracted	49,000	49,500	50,000
Transfer Payments	0	0	0
Gross Total Expenditure	1,540,971	1,559,844	1,578,580
Income	-1,755,993	-1,775,445	-1,780,765
Gross Total Income	-1,755,993	-1,775,445	-1,780,765
Net Total Cost	-215,022	-215,601	-202,185

3) Major Projects and Enterprise Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Head of Major Projects and Enterprise	94,528	98,841	102,980
Major Projects and Enterprise	1,243,090	1,283,257	1,288,048
TOTAL	1,337,617	1,382,098	1,391,028

3) Major Projects and Enterprise Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	450,306	476,151	492,372
Premises	2,897	3,056	3,224
Transport	495	495	495
Supplies & Services	883,920	902,396	894,937
Agency & Contracted	0	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	1,337,617	1,382,098	1,391,028
Income	0	0	0
Gross Total Income	0	0	0
Net Total Cost	1,337,617	1,382,098	1,391,028

4) Head of Planning Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Building Control	-64,058	-56,027	-51,547
Development Control	93,239	138,491	166,741
Head of Planning	107,025	111,842	113,016
Joint Planning Unit	132,276	146,500	237,703
Planning & Regn Project Support	36,109	36,120	37,641
Town Centre Team	104,003	108,429	111,880
Planning Policy & Heritage	591,331	619,256	631,108
TOTAL	999,925	1,104,610	1,246,541

4) Head of Planning Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	1,741,724	1,833,938	1,889,868
Premises	10,570	10,570	10,570
Transport	16,485	16,485	16,485
Supplies & Services	444,808	447,720	535,923
Agency & Contracted	0	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	2,213,586	2,308,713	2,452,846
Income	-1,213,661	-1,204,103	-1,206,305
Gross Total Income	-1,213,661	-1,204,103	-1,206,305
Net Total Cost	999,925	1,104,610	1,246,541

Customers and Communities Directorate – Service Description

Director: Julie Seddon

Contact: 0 1604 837379

Head of Service – Customer and Cultural Services: Marion Goodman

Contact: 01604 838273

The Directorate of Customers and Communities is made up of two divisions:

- 1) Director of Customers and Communities
- 2) Head of Customer and Cultural Services

Service Descriptions per Division:

1) Director of Customers and Communities has responsibility for:

- Communities and Environment
- Customer and Cultural Services

Statutory Basis

Some services within the directorate are statutory, such as Street Cleansing and Waste collection.

2) Communities and Environment

The Director of Customers and Communities has responsibility for, Regulatory Services, Environment Services, Partnerships and Communities and Community Safety. A high percentage of the functions of the division are mandatory duties. The service standards are increasingly being dictated by statutory codes produced by Government Bodies.

Regulatory services provide the following functions:

- Health and Safety, Food Safety Environment, Smoke Free promotion and enforcement, Environmental Health Licensing, Communicable Disease Control, Health Promotion, Environmental Warden Service, Energy Management, Sustainability, Carbon Reduction, Air Quality Management, Public Health, Contaminated Land and Integrated Pollution and Prevention Control, Environmental Crime etc.
- Partnerships and Communities officers manage the Council's community grants allocation, Councillor Empowerment grants, all community forums and the general coordination of working with the voluntary sector.
- External contractors provide a service for stray dog collection and kennelling.
- Community Safety includes the Anti-Social Behaviour Unit and the contracted out CCTV service. These services form part of the wider multi-agency Northampton Community Safety Partnership (CSP).
- Provides the Council's Licensing Authority services.
- Lead on the Section 17 clause of the Crime and Disorder Act for the authority.
- NCC provides our Carbon Reduction Commitment and Salix Project commitments through a Service Level Agreement.
- Environmental Services includes the collection of refuse and recycling materials, street cleaning and the maintenance of parks and open spaces. All of these services are provided by a private contractor on behalf of the council to a specified standard. The service itself monitors the provision of these services to ensure they meet the contract specifications. The contractor also manages other smaller services such as cemeteries and allotments for the Council.

Statutory Basis

The following services provided are statutory and are covered by a number of primary statutes which enable enforcement:

- Food Safety
- Health and Safety
- Pollution and Noise Control

- Pest Control
- Licensing
- Air Quality
- Contaminated Land
- Dog Fouling
- Disease Control
- Public Health Issues
- Community Safety
- Crime and Disorder and Sustainability

3) Head of Customer and Cultural Services

The Head of Customer and Cultural Services Division covers the following main areas:

Customer Service Operations

The Customer Services team provide face to face appointments and drop-ins at the One Stop Shop based in the Guildhall and also offer an assisted Self-Service the One Stop Shop Self-Service area. They work in partnership with a wide range of other voluntary and statutory service providers and offer an outreach and a telephone and e-mail handling service through the Customer Contact Centre.

Town Centre Operations

The Parking and Town Centre team operate the 21 Council-managed public car parks and manage the Markets and Events in Northampton. They are also responsible for the Bus Station and supporting the Business Improvement Districts (BID).

Museum and Heritage Services

Northampton Museum Service operates two museums – Northampton Museum and Art Gallery (including the boot and shoe collection) and Abington Park Museum. They work closely in partnership and collaborate with other educational, cultural and heritage organisations to promote participation, innovation and life-long learning. The museum service is one of the key cultural institutions in Northampton and Northamptonshire.

Statutory Basis

The work is discretionary, although they are critical in supporting other teams/departments to achieve Best Value Performance Indicators/National Indicators (BVPI/NI) and Local Performance Indicators. All services provided within Customer Services are discretionary; some of the services provided by Town Centre Operations are statutory. Discontinuation of these services would impact on other statutory/discretionary services across the authority.

Customers and Communities Directorate – Budget Details

Customer s and Communities Directorate – by Division

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Director of Customers & Communities	229,398	236,910	239,768
Communities and Environment	9,780,593	9,736,860	9,822,211
Head of Customer & Cultural Services	2,397,715	2,685,192	2,883,407
TOTAL	12,407,706	12,658,962	12,945,386

Customers and Communities Directorate – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	4,974,200	5,271,973	5,456,077
Premises	2,615,638	2,702,957	2,789,101
Transport	85,002	85,278	85,518
Supplies & Services	3,080,012	3,077,619	3,080,112
Agency & Contracted	7,147,986	7,018,167	7,031,610
Transfer Payments	0	0	0
Gross Total Expenditure	17,902,838	18,155,994	18,442,418
Income	-5,495,132	-5,497,032	-5,497,032
Gross Total Income	-5,495,132	-5,497,032	-5,497,032
Net Total Cost	12,407,706	12,658,962	12,945,386

1) Director of Customers and Communities Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Director of Customers & Communities	229,398	236,910	239,768
TOTAL	229,398	236,910	239,768

1) Director of Customers and Communities Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	218,110	225,473	228,588
Premises	0	0	0
Transport	47	47	47
Supplies & Services	11,241	11,390	11,133
Agency & Contracted	0	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	229,398	236,910	239,768
Income	0	0	0
Gross Total Income	0	0	0
Net Total Cost	229,398	236,910	239,768

2) Communities and Environment Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Community Safety	268,941	281,637	288,563
Leisure Contract	321,997	123,982	60,175
Policy	8,020	8,020	8,020
Community and Other Grants	1,065,254	1,065,307	1,065,249
Community Developments	71,083	75,120	77,627
Community Centres	97,229	76,797	77,669
Licensing	-258,593	-249,567	-243,974
Pest Control	6,600	6,600	6,600
Commercial Services	253,905	266,815	275,199
Environmental Protection	1,099,039	1,148,695	1,174,381
Head of Public Protection	-154,774	-148,482	-144,720
Environmental Services Contract	6,882,085	6,952,266	7,031,610
Environmental Services	119,806	129,670	145,812
TOTAL	9,780,593	9,736,860	9,822,211

2) Communities and Environment Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	1,685,628	1,784,948	1,841,686
Premises	368,326	380,332	392,574
Transport	52,613	52,811	52,968
Supplies & Services	1,743,898	1,720,360	1,723,131
Agency & Contracted	7,147,986	7,018,167	7,031,610
Transfer Payments	0	0	0
Gross Total Expenditure	10,998,451	10,956,618	11,041,969
Income	-1,217,858	-1,219,758	-1,219,758
Gross Total Income	-1,217,858	-1,219,758	-1,219,758
Net Total Cost	9,780,593	9,736,860	9,822,211

3) Head of Customers and Cultural Services Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Events	220,835	224,300	227,392
Museums and Arts	655,635	679,109	685,978
Town Centre Management	33,100	33,637	32,858
Car Parking	-923,712	-816,291	-767,464
Bus Station	100,148	106,053	112,416
Call Care	-70,635	-53,597	-37,481
Head of Customer & Cultural Services	86,594	99,348	80,308
Customer Services	1,043,459	1,102,591	1,154,285
Print Unit	910	960	1,013
Facilities Management	1,299,387	1,349,052	1,404,504
Markets	-48,007	-39,970	-10,402
TOTAL	2,397,715	2,685,192	2,883,407

3) Head of Customers and Cultural Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	3,070,462	3,261,552	3,385,803
Premises	2,247,312	2,322,625	2,396,527
Transport	32,342	32,420	32,503
Supplies & Services	1,324,873	1,345,869	1,345,848
Agency & Contracted	0	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	6,674,989	6,962,466	7,160,681
Income	-4,277,274	-4,277,274	-4,277,274
Gross Total Income	-4,277,274	-4,277,274	-4,277,274
Net Total Cost	2,397,715	2,685,192	2,883,407

General Fund Housing Directorate – Service Description

Head of Service – Housing and Wellbeing: Phil Harris

Contact: 01604 837666

The Head of Housing and Wellbeing covers areas such as:

- Homelessness assessment and provision of statutory duty under legislation (including temporary accommodation)
- Provision of housing advice, options and homelessness prevention
- Private Sector Housing, including administration of Disabled Facilities Grants, landlord engagement, licensing of HMO's
- Housing Strategy
- Performance

Statutory Basis

- Homelessness Act 2002
- Housing Acts 1996/2004/5
- Regulatory Reform Order 2002
- Housing grants, construction and regeneration 1996

General Fund Housing Directorate – Budget Details

General Fund Housing Directorate – by Division

<u>Objective Analysis</u>	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Head of Housing and Wellbeing	1,135,145	1,227,494	1,308,750
TOTAL	1,135,145	1,227,494	1,308,750

General Fund Housing Directorate – by Area of Expenditure

<u>Subjective Analysis</u>	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Employees	1,427,291	1,848,349	1,926,378
Premises	224,000	162,915	167,517
Transport	5,900	26,973	26,973
Supplies & Services	576,614	20,809	19,434
Agency & Contracted	245,553	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	2,479,358	2,059,046	2,140,302
Income	-1,344,213	-831,552	-831,552
Gross Total Income	-1,344,213	-831,552	-831,552
Net Total Cost	1,135,145	1,227,494	1,308,750

2) Head of Housing and Wellbeing Division – by Key Service Area

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Objective Analysis</u>			
Home Choice & Resettlement	0	424,278	451,724
Housing Options	734,952	684,743	708,171
Head of Housing and Wellbeing	126,089	109,405	119,833
Travellers Sites	33,140	33,328	38,781
Private Sector Housing	95,916	-73,296	-61,691
Housing Strategy	145,048	49,036	51,932
TOTAL	1,135,145	1,227,494	1,308,750

2) Head of Housing and Wellbeing Division – by Area of Expenditure

	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
<u>Subjective Analysis</u>			
Employees	1,427,291	1,848,349	1,926,378
Premises	224,000	162,915	167,517
Transport	5,900	26,973	26,973
Supplies & Services	576,614	20,809	19,434
Agency & Contracted	245,553	0	0
Transfer Payments	0	0	0
Gross Total Expenditure	2,479,358	2,059,046	2,140,302
Income	-1,344,213	-831,552	-831,552
Gross Total Income	-1,344,213	-831,552	-831,552
Net Total Cost	1,135,145	1,227,494	1,308,750

Housing Revenue Account

2015/16 Original Budgets

2016/17 and 2017/18 Forecasted Budgets

Housing Revenue Account – Service Description

Housing Revenue Account Background

The Housing Revenue Account (HRA) is a ring-fenced account that represents the costs of managing the Council's housing stock. There are strict rules surrounding the costs and income that can be charged to this account. Much of the income and expenditure is dictated by legislation and regulation. Rental Income, by far the largest single budget within the HRA, is calculated by applying the rent restructuring formula as defined by the Government.

Income

Dwelling Rents

This includes rents collected from the letting of Council Housing, owned by the HRA.

Non-Dwelling Rents

This includes rents collected from garages, shops and commercial properties owned by the Council.

Repairs and Maintenance

This includes the cost of maintaining the Council's housing stock, including the management and maintenance function. Maintenance includes repainting, responsive repairs and cyclical/planned maintenance.

General Management

These costs relate to the whole housing stock for all tenants, including rent collectors, costs of letting properties, most of the management of the Housing department, computer costs and central support costs.

Special Services

These costs apply to only some of the tenants; they include cleaning communal areas of flats and maintenance of open spaces.

Rents, Rates, Taxes and Other Charges

This includes rents, rates, leases and Council Tax paid in respect of empty houses waiting to be re-let, or for property used to provide services to tenants.

Statutory Basis

The legal position with regard to the HRA is set out in the Local Government and Housing Act 1989 and updated by annual determination released by the Secretary of State.

Housing Revenue Account – Budget Details

Housing Revenue Account

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
	£	£	£
<u>Objective Analysis</u>			
Head of Landlord Services Division	-30,469,193	-31,380,903	-32,083,040
Head of Housing and Wellbeing Division	2,586,382	2,672,934	2,726,433
TOTAL	-27,882,812	-28,707,970	-29,356,608

Housing Revenue Account – by Area of Expenditure

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
	£	£	£
<u>Subjective Analysis</u>			
Employees	10,924,965	11,459,340	12,204,191
Premises	17,216,238	17,251,838	17,289,165
Transport	721,627	724,242	727,053
Supplies & Services	10,262,093	10,268,614	10,275,526
Agency & Contracted	419,535	419,535	419,535
Transfer Payments	0	0	0
Gross Total Expenditure	39,544,458	40,123,569	40,915,470
Income	-67,427,270	-68,831,539	-70,272,078
Gross Total Income	-67,427,270	-68,831,539	-70,272,078
Net Total Cost	-27,882,812	-28,707,970	-29,356,608

1) Head of Landlord Services Division – by Key Service Area

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
	£	£	£
<u>Objective Analysis</u>			
Housing Services	7,073,841	7,288,929	7,856,053
Housing Rents & Other Income	-53,869,771	-55,274,040	-56,714,579
Housing Property Maintenance 1	12,658,934	12,658,935	12,658,936
Housing Asset Strategy	4,517,760	4,577,227	4,622,862
Head of Landlord Services	512,797	522,243	529,488
Stock Condition Survey	30,000	30,000	30,000
Income & Rent Accounting	859,568	911,307	935,988
Performance Improvement & Business Support	45,378	26,491	27,648
Housing Property Maintenance 2	-2,297,700	-2,121,995	-2,029,436
TOTAL	-30,469,193	-31,380,903	-32,083,040

1) Head of Landlord Services Division – by Area of Expenditure

	2015/16	2016/17	2017/18
	Original Budget	Forecast Budget	Forecast Budget
	£	£	£
<u>Subjective Analysis</u>			
Employees	9,562,360	10,012,830	10,706,963
Premises	17,104,855	17,138,359	17,173,494
Transport	672,311	674,926	677,737
Supplies & Services	9,568,762	9,574,732	9,581,055
Agency & Contracted	40,845	40,845	40,845
Transfer Payments	0	0	0
Gross Total Expenditure	36,949,133	37,441,692	38,180,094
Income	-67,418,326	-68,822,595	-70,263,134
Gross Total Income	-67,418,326	-68,822,595	-70,263,134
Net Total Cost	-30,469,193	-31,380,903	-32,083,040

2) Head of Housing and Wellbeing Division – by Key Service Area

<u>Objective Analysis</u>	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Home Choice & Resettlement	199,500	199,500	199,500
Performance, Improvement and Systems	1,659,463	1,723,495	1,766,719
Independent Living	727,419	749,939	760,214
TOTAL	2,586,382	2,672,934	2,726,433

2) Head of Housing and Wellbeing Division – by Area of Expenditure

<u>Subjective Analysis</u>	2015/16 Original Budget £	2016/17 Forecast Budget £	2017/18 Forecast Budget £
Employees	1,362,606	1,446,511	1,497,229
Premises	111,383	113,479	115,671
Transport	49,316	49,316	49,316
Supplies & Services	693,331	693,882	694,471
Agency & Contracted	378,690	378,690	378,690
Transfer Payments	0	0	0
Gross Total Expenditure	2,595,326	2,681,878	2,735,377
Income	-8,944	-8,944	-8,944
Gross Total Income	-8,944	-8,944	-8,944
Net Total Cost	2,586,382	2,672,934	2,726,433

Capital Programme

2015/16 – 2019/2020

Capital Programme 2015/16 – 2019/20

Capital expenditure represents major investment in new and improved assets such as land, buildings, infrastructure, and equipment and information technology. It therefore plays a key part in the development of the Council's services.

Capital Strategy

The capital strategy provides a framework for capital funding and expenditure decisions in the context of the Council's:

- Vision and values
- Objectives and priorities
- Financial resources
- Spending Plans

Particular emphasis is given to schemes that:

- Achieve the Council's priorities
- Improve performance against national and local targets
- Improve efficiency and effectiveness in service delivery
- Promote partnership working
- Generate or increase income streams
- Promote effective Asset Management, including DDA and Health and Safety issues.

The Council's Vision, Values, Priorities and Objectives

The Council has a major role in delivering the community vision for Northamptonshire. The framework for achieving this is the Corporate Plan, which outlines the Council's vision, values, objectives and priorities.

Capital Programme

The 2015/16 capital programme is fully funded and approved by Council. The funding for new starts in future years is not guaranteed, and the final decision on which schemes will be included in each of the future years programmes will be made by the Council immediately prior to the beginning of each relevant financial year.

Capital Financing

Decisions on capital investment are made against the background of constrained resources and the Council's available funding sources include prudential borrowing, capital receipts, government grants, third

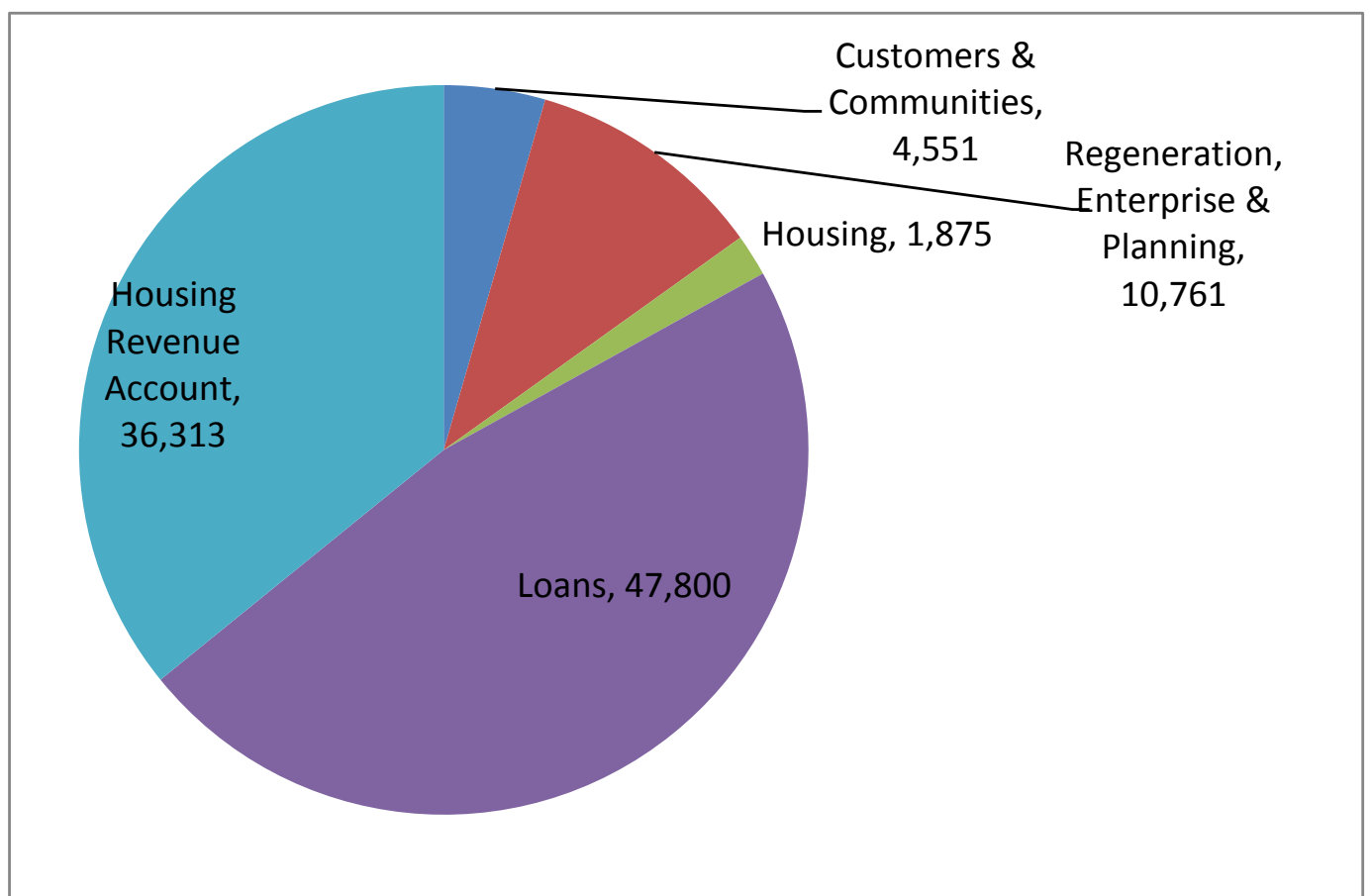
party contributions, revenue contributions and capital reserves. These are all actively pursued to support capital investment.

The Council has in place a capital funding strategy, as set out in the Capital Strategy.

Capital Programme 2015/16 by Directorate

Capital Programme 2015/16 by Directorate	GF £'000	HRA £'000	Total £'000
Customers & Communities	4,551		4,551
Regeneration, Enterprise & Planning	10,761		10,761
Housing	1,875	36,313	38,188
Loans	47,800		47,800
Total	64,987	36,313	101,300

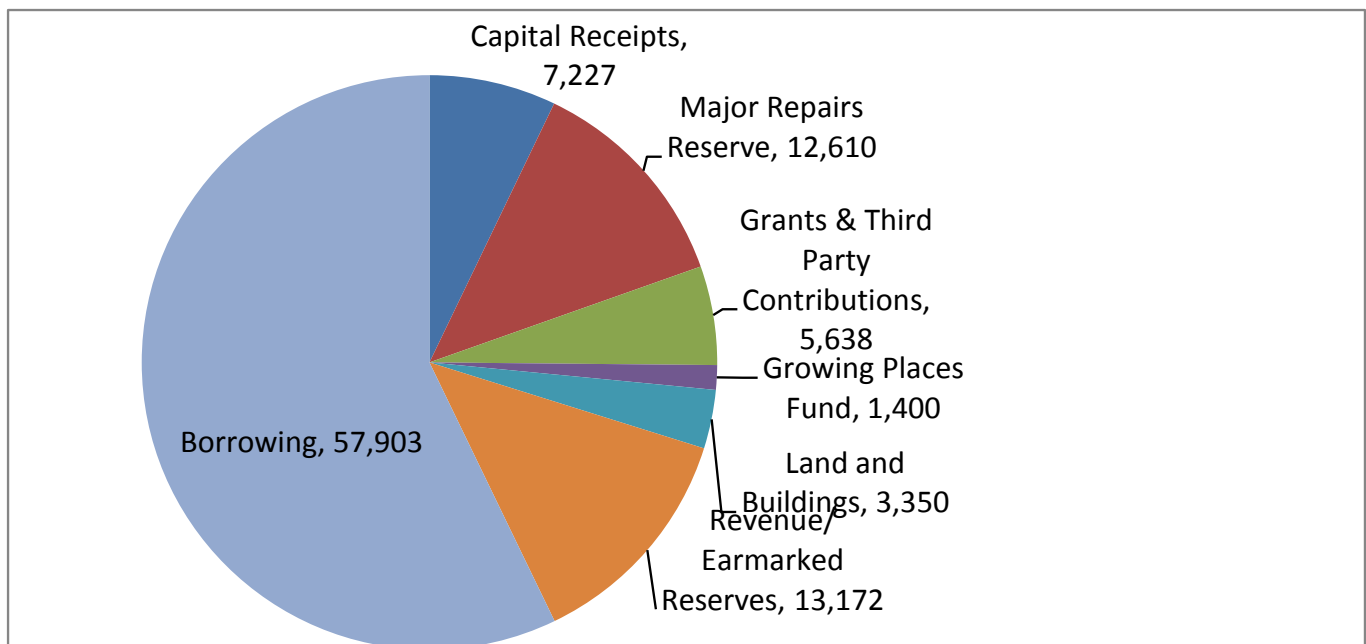
Capital Programme by Directorate 2015/16 (£000)



Capital Funding Sources

Capital Funding Sources 2015/16	GF	HRA	TOTAL
Capital Receipts	5,371	1,856	7,227
Major Repairs Reserve		12,610	12,610
Grants & Third Party Contributions	4,932	706	5,638
Growing Places Fund	1,400	0	1,400
Land and Buildings	3,350		3,350
Revenue/ Earmarked Reserves	631	12,541	13,172
Borrowing	49,303	8,600	57,903
Total Funding	49,303	8,600	57,903

Capital Funding Sources 2015/16 (£000)



Capital Programme 2015-16 to 2019-19 – General Fund

Project Title	2014-15 Latest £	2015-16 £	2016-17 £	2017-18 £	2018-19 £	2019-20 £	Total £
<u>Housing - General Fund</u>							
Disabled Facilities Grant	1,000,000	1,875,000	1,475,000	1,475,000	1,475,000	1,475,000	8,775,000
Empty Homes Programme	740,090						740,090
<u>Self-funding</u>							
IT Infrastructure	173,927	150,000	150,000	150,000	150,000	150,000	923,927
Skate Park Café Extension	35,000	55,000					90,000
<u>Town Centre Improvements</u>							
Greyfriars Demolition	4,250,605	1,050,000					5,300,605
Bus Interchange Works	286,000						286,000
Abington Street - Opening up to Traffic	2,889,023						2,889,023
Superfast Broadband	250,000	250,000					500,000
Visitor Signage in Town Centre	80,000						80,000
St Peters Waterside	100,000	1,000,000					1,100,000
Town Centre Wi-Fi	62,646						62,646
Car Parks - Pay on Exit		200,000	50,000	50,000			300,000
St Johns MSCP Storage Facility	30,000	100,000					130,000
<u>Heritage & Culture</u>							
Vulcan Works	500,000	4,000,000	6,300,000				10,800,000
Delapre Abbey Restoration, incl minor projects	1,492,502	3,877,450	595,031				5,964,983
Delapre Abbey Tea Rooms	50,000	150,000					200,000
Heritage Gateway	100,000	250,000					350,000
Strategic Property Purchase from NCC (subject to Business Case)	2,175,000						2,175,000

General Fund Capital (continued)	2014-15 Latest	2015-16	2016-17	2017-18	2018-19	2019-20	Total
	£	£	£	£	£	£	£
<u>Block Programmes - specific schemes to be agreed</u>							
Town Centre Realm improvements	1,135,000	750,000	500,000	500,000	500,000	500,000	3,885,000
Capital Improvements - Regeneration Areas	250,000	250,000	100,000	100,000	100,000	100,000	900,000
Parks/Allotments/Cemeteries Enhancements	508,105	201,332	250,000	250,000	250,000	250,000	1,709,437
Operational Buildings - Enhancements	633,119	400,000	400,000	400,000	400,000	400,000	2,633,119
Commercial Landlord Responsibilities	409,141	270,000	50,000	50,000	50,000	50,000	879,141
<u>Enterprise Zone Schemes - Funded from Growing Places Fund and Local Infrastructure Fund</u>							
St Peters Way Improvements	1,600,000	1,400,000					3,000,000
Site 11 Remediation, Construction and St James Mill Way Electricity Substation	5,563,039						5,563,039
<u>Loans</u>							
NTFC	7,500,000	1,500,000					9,000,000
Cosworth	1,400,000						1,400,000
University of Northampton		46,000,000					46,000,000
Northampton Leisure Trust		300,000					300,000
<u>Other</u>							
Athletics Track	800,000	900,000					1,700,000
Purchase of Albion House	500,000						500,000
Planning IT Improvements	41,000	24,500	17,000	17,000			99,500
Other IT Investment	223,543						223,543
Section 106 Funded Schemes	5,057,163	33,512					5,090,675
Total General Fund Capital Programme	39,834,903	64,986,794	9,887,031	2,992,000	2,925,000	2,925,000	123,550,728

Capital Programme 2015-16 to 2019-20 – Housing Revenue Account

	2015-16	2016-17	2017-18	2018-19	2019-20	Total
	£	£	£	£	£	£
<u>External Works</u>						
Pitched Roofs	548,033	397,799	606,440	917,940	581,719	3,051,931
Chimneys	79,750	78,359	70,267	51,071	139,565	419,012
Flat Roofs	43,232	59,660	106,970	120,968	115,759	446,589
Fascias & Soffits	277,417	478,889	741,258	731,004	822,496	3,051,064
Rainwater Goods	222,250	424,360	586,635	935,211	1,076,264	3,244,720
Walls	770,332	804,559	1,092,279	927,133	1,627,744	5,222,047
Canopies and Walkways	48,183	55,411	101,778	197,808	102,276	505,456
Windows	236,367	426,870	460,623	419,311	814,382	2,357,553
Doors	128,250	184,347	350,557	394,404	324,821	1,382,379
Environmental Works	740,890	1,105,918	1,150,461	899,674	1,661,027	5,557,970
<u>Internal Works</u>						
Kitchens	1,900,000	939,291	0	0	0	2,839,291
Bathrooms	1,725,904	1,283,717	414,409	417,404	425,830	4,267,264
Electrics	1,173,200	517,984	0	0	0	1,691,184
Heating	2,956,220	1,477,424	0	0	0	4,433,644
<u>Communal Areas</u>						
Communal services	0	0	0	0	2,203,523	2,203,523
Communal doors	78,817	125,595	392,247	441,538	316,214	1,354,411
<u>Energy Works</u>	1,087,020	1,577,934	3,055,742	2,563,352	2,450,674	10,734,722

HRA Capital Programme (continued)	2015-16	2016-17	2017-18	2018-19	2019-20	Total
	£	£	£	£	£	£
<u>Other</u>						
Front and back lights	894,779	1,078,620	801,733	862,564	764,993	4,402,689
Non-Trads	2,000,000	0	0	0	0	2,000,000
Related Assets/ Structural Repairs	150,000	152,648	155,400	158,198	161,037	777,283
Asbestos - Amendment to Savills Schedule	400,000	407,060	414,400	421,860	429,432	2,072,752
Section 20 Leasehold Works	150,000	152,648	155,400	158,198	161,037	777,283
Fire Risk works	1,000,000	1,017,650	518,000	527,325	0	3,062,975
Environmental Improvements	500,000	2,544,125	5,298,456	5,393,839	5,490,653	19,227,073
Disabled Adaptations	1,132,000	1,151,980	1,172,752	1,193,864	1,215,293	5,865,889
Major Works/ Remodelling	1,000,000	1,272,063	1,813,000	2,109,300	1,073,580	7,267,943
Major Refurbishment	500,000	763,238	777,000	790,988	805,185	3,636,411
Sheltered Housing Review	1,500,000	1,526,475	2,072,000	1,054,650	0	6,153,125
Garage Strategy Project (Blocks/ Sites)	500,000	1,526,475	518,000	0	0	2,544,475
Common Area Refurbishments		0	103,600	580,058	590,469	1,274,127
SCATE Project	750,000	1,441,671	1,467,667	1,494,088	0	5,153,426
Installation of PV Panels (NHS)	3,000,000	2,747,655	518,000	0	0	6,265,655
Energy Improvements	500,000	508,825	518,000	790,988	805,185	3,122,998
IT Capital	600,000					600,000
New Build - Dallington	9,306,000					9,306,000
Use of 1-4-1 Receipts	414,000	1,138,000	1,179,000	1,200,000	1,200,000	5,131,000
Total	36,312,642	27,367,250	26,612,074	25,752,738	25,359,158	141,403,862

Acronyms and Glossary

Acronyms

Abbreviation	Definition
BID	Business Improvement District
CCTV	Close Circuit Television
CIPFA	Chartered Institute of Public Finance Accountants
CSP	Northampton Community Safety Partnership
HRA	Housing Revenue Account
NNDR	National Non-Domestic Rates (Business Rates)

Glossary of Terms

Budget Requirement

The amount the Council proposes to spend after contributions from reserves and income from fees and charges etc. The budget requirement is finance by Revenue Support Grant, business rates and Council Tax.

Business Rates/NNDR

Rates are payable by the non-domestic sector, i.e. property not used for residential purposes, including shops, offices and schools. The level of business rates is set by the Government, collected by the Councils on the Government's behalf and reallocated to authorities in accordance with resident population.

Capital Expenditure

Expenditure on the creation, acquisition or enhancement of tangible fixed assets such as land, buildings, vehicles, plant or equipment, including IT equipment. Capital expenditure can include grants to third parties for eligible expenditure.

Collection Fund

The mechanism by which the Council keeps the local taxation system separate from its own accounts.

Council Tax

A tax on domestic properties set by local authorities and based on the value of the properties within eight bands, A – H.

ELVIS

Working with the Police and Fire Service under the End of Life Impound Scheme (ELVIS) to investigate and remove abandoned vehicles and untaxed vehicles under the DVLA scheme.

General Fund

This is the main revenue account of the Council. Day to day transactions are conducted through this account, with the exception of those relating to the Housing Revenue Account, Collection Fund of any trust finds held by the Council.

Housing Revenue Account (HRA)

The Local Government and Housing Act 1989 require each local housing authority to keep a separate account for all transactions relating to housing provided by the Council. This is termed the Housing Revenue Account.

Major Repairs Allowance (MRA)

Government grant payable for the express purpose of maintaining the Council's housing stock in its current condition. MRA resources can be used for any capital expenditure on HRA assets, but authorities are expected to use the MRA resources in line with the priorities set out in their HRA business plans and in a way consistent with the purposes for which the MRA is provided.

Objective Analysis

An analysis of expenditure and income by service area, for example Parks and Open Spaces, Street Cleaning.

Prudential Code

The Prudential Code for Capital Finance in Local Authorities is the code of practice drawn up by the Chartered Institute of Public Finance and Accountancy (CIPFA) to underpin the requirements of the Local Government Act 2003 in respect of an authority's duty to determine an affordable borrowing limit.

Revenue Support Grant (RSG)

This is a Central Government Grant providing general support for Council services and allocated through the Four Block Model.

Subjective Analysis

An analysis of expenditure and income by type of transaction, for example salaries costs, premises costs.

Transfer Payments

Materially relates to Housing Benefits claims from Central Government.

Feedback Form

Did you find out what you wanted to know about the Council's Revenue Budget?

If you have any comments on the format or content of the Budget Book, please contact us:

	Revenue Budget	Capital Budget
Contact	Philip Morrison Assistant Head of Finance	Paul Hymers Finance Manager
E-mail Address	pmorrison@northampton.gov.uk	phymers@northampton.gov.uk

	HRA Budget	Treasury
Contact	Philip Morrison Assistant Head of Finance	Bev Dixon Finance Manager
E-mail Address	pmorrison@northampton.gov.uk	bdixon@northampton.gov.uk

Alternatively, comments can be sent to the above named at our postal address using the box below

Please mark postal comments for the relevant Officer and send to:
 LGSS Finance (providing Financial Services for the Northampton Borough Council)
 John Dryden House, 8 – 10 The Lakes, Northampton. NN4 7YD